



# ANNUAL REPORT 2017

# INTRODUCTION

>>> We can argue that the biggest breakthrough of the year is the launch of large-scale work in the regions to facilitate creation of local coalitions of non-governmental organizations modeled after RPR. Hundreds of activists and dozens of organizations united and began co-operating in a coalition to promote reforms in their cities



**Artem Myrhorodskyi**  
Head of the  
RPR Secretariat



For the past four years, the Reanimation Package of Reforms has been a leading platform that brings together the most successful non-governmental organizations in the country.

The coalition can boast a lot of achievements in the area of advancing reforms, which will be discussed in detail further in the report. However, it is equally important that the coalition remains the most influential voice of the civil society. The decision-making mechanism and the quality of expert knowledge contributed to the concerted efforts of expert groups, the Board and the Secretariat, and demonstrated a model of a system that is effectively carrying out its mission.

The advocacy, communication and international relations departments demonstrated efficient interaction to meet the needs of non-governmental organizations. Efficiency has increased across most indicators, and we managed to create and implement a number of new products and working formats in the Secretariat.

Fourteen new NGOs joined RPR and now the coalition consists of **83 ORGANIZATIONS**.

RPR is the center for generating high-quality ideas and decision-making processes for state policy. In our efforts to advocate our agenda within the authorities, we have learned how to effectively interact with stakeholders, media and international partners.

Next year, we will try to build network cooperation of the coalition and increase the influence of activists on local authorities. This will facilitate faster implementation of reforms in the country and the establishment of a powerful community of reformers.



# CONTENTS

2

Introduction

4-5

RPR board  
Who we are

6

Status of  
implementing  
strategic goals  
of RPR in 2017

9

Advocacy  
department

10

Communications  
Department

11

International  
Relations  
Department

12

Anticorruption  
reform

13

Judicial  
reform

14

Public  
administration  
reform

15

Electoral  
legislation  
reform

16

Decentralization

17

Law-enforce-  
ment bodies  
reform

18

Economic  
development

19

Tax reform

20

Financial sector  
and pension  
system reform

21

Energy  
Sector  
Reform

22

Media reform

23

Healthcare  
reform

24

Education.  
Science.  
Innovations.

25

Culture

26

Youth  
policy

27

National  
memory  
policy

28

Environmental  
protection

29

Electronic  
governance

30

National  
security  
and defense

31

Constitutional  
reform

32

RPR-Kyiv

33

Electronic  
democracy

34

Regional  
cooperation of  
the RPR

36

RPR-HUB

38

Open university  
of reforms

40

Financing of the  
RPR Secretariat  
activities in  
2017

42

NGOs-  
members  
of the RPR

# RPR BOARD

RPR Board is a strategic management body of the coalition. The composition of the Board is updated annually by at least one-third and members are elected by a vote at the Meeting of the RPR Assembly of NGOs.



**Tetiana Boiko**

Coordinator of housing and utility and energy programs of the Civil Network OPORA

**Hlib Vyshlinskyi**

Executive Director of the Center for Economic Strategy

**Taras Shevchenko**

Director of the Center for Democracy and Rule of Law, co-chairman of the RPR Board

**Iryna Bekeshkina**

Director of Ilko Kucheriv Democratic Initiatives Foundation

**Nataliia Lyhachova**

Head of Detector Media NGO, co-chairman of the RPR Board

**Yuliia Kyrychenko**

Member of the Board of the Centre of Policy and Legal Reform



## WHO WE ARE

Reanimation Package of Reforms is the largest coalition of leading non-governmental organizations and experts from all over Ukraine who have pooled their efforts to facilitate and implement reforms.



## WHAT WE DO

RPR also functions as a coordination center for 83 non-governmental organizations and 22 expert groups which develop, promote, and oversee implementation of the reforms. Non-governmental organizations serve as the organizational basis for expert groups. Expert groups consist of experts delegated by the member NGOs, as well as other experts.



## STRATEGIC GOALS OF RPR

- To make expert community a subject of policy-making
- To consolidate and coordinate public efforts
- To communicate the changes to the public and the international community
- To guarantee the quality of proposals concerning reforms
- To advocate adoption and implementation of the reforms we developed

**The RPR Board 2017 also included:**

Ihor Koliushko, Yaroslav Yurchyshyn, Oleksandr Sushko, Inna Borzylo, Ihor Burakovskiy, Vitalii Shabunin, Ivan Lukeria, Tetiana Semiletko



**Mykhailo Zhernakov**

Director of DEJURE Foundation

**Anatolii Tkachuk**

Director for Science and Development of the Civil Society Institute

**Andrii Skypalskyi**

Chairman of the Board of the Regional advocacy center "Life"

**Serhii Loboiko**

Head of the Center for Innovations

**Viktor Taran**

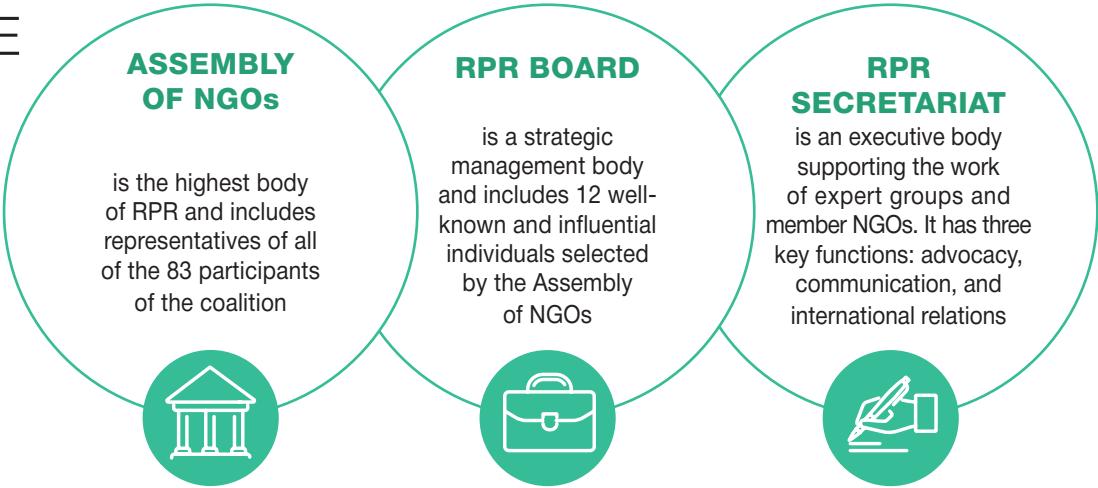
Head of the Centre for Political Studies and Analysis "EIDOS"

**Svitlana Kononchuk**

Executive Director of the UCIPR

**STRUCTURE**

RPR has a three-tier horizontal governance structure ruled by collective decisions



**Representatives of member NGOs and individual experts work in expert groups in different areas.**

The work of the groups takes place in the form of open meetings to discuss and develop legislative or other initiatives for the purpose of implementing changes.

The group's goal is to implement reforms, good governance in a particular area, ensure partnership between the government and society, and the possibility of exercising public control over the activities of the authorities.

# STATUS OF IMPLEMENTATION OF THE STRATEGIC GOALS OF RPR IN 2017

RPR set 9 key tasks for 2017



! Creating a system of independent anticorruption judicial institutions and ensuring the selection of judges through a special procedure with the engagement of international partners of Ukraine

! Establishing a new Supreme Court which will consist of honest and highly qualified judges who will establish high standards of justice and win respect of the public

! Introducing a proportional electoral system in the MPs elections, in which voters will have the opportunity to elect specific candidates in multi-member constituencies

! Adopting the law on agricultural land transactions which unlocks the land market in Ukraine

✓ Contributed to the speedy introduction of the draft law «On the High Anticorruption Court» by the President. An advocacy campaign is underway to improve the document and incorporate recommendations of the Venice Commission

✓ A campaign to publicly monitor the establishment of the Supreme Court has been carried out. Due to the systematic information and its coverage, 109 candidates who did not meet the criteria of integrity of the Public Integrity Council did not become judges of the SC. Nevertheless, 25 candidates with negative conclusions still became judges of the Supreme Court

✓ Adoption of a draft Election Code in the first reading has been – it provides for the introduction of an electoral system with regional open lists at parliamentary elections

✓ Member NGOs came to a consolidated stance concerning land reform. Decision-making on the introduction of the land market has been delayed by the main stakeholders. An advocacy campaign is underway





! Reforming ministries in order to strengthen their ability to develop and implement government policies (working with state secretaries, reorganizing the apparatus, introducing policy analysis and strategic planning, reforming staff)

! Ensuring sustainable development of territorial communities by expanding their jurisdiction on the territory outside the settlements, creating conditions for the implementation of new opportunities by local self-government bodies which were ensured by budgetary decentralization

! Creating competitive and social markets for electricity and heating, as well as provision of legislative conditions to increase energy efficiency of Ukraine's residential sector

! Approving a guaranteed level/package of healthcare to be funded by the state budget and the procedure for calculating the cost of such care

! Creating and ensuring provision of proper financing for the Public Broadcaster

✓ Implementation of the concept of reform specialists was promoted. A campaign aimed at publicly monitoring the development of policy directorates in 10 pilot ministries has been implemented

✓ A draft law was developed and submitted to the Parliament of Ukraine in the fall of 2017. Advocacy is underway

✓ A package of laws to improve energy efficiency has been advocated. Implementation is underway

✓ A package of laws to launch the healthcare reform has been advocated. Package implementation and formation will take place in 2018

✓ Establishment of a legal entity of UA:PBC PJSC has been achieved. An increase in financing in 2017 to 84% of the statutory level has been advocated (at the beginning of the year it was 75%). Proposals for changing the UA:PBC funding model have been prepared







Street action "MP, Do Not Become an Environmental Disaster"



Public forum "Government Under the Microscope"



Street action «Decentralization Nativity Scene»



судитиму з усією нечестю

Street action «Evil Spirits' March in the Gowns»

Будемо вершити КРИВОСУДДЯ у Верховному Суді



# ADVOCACY DEPARTMENT



»»» This year was marked by growing confrontation between the political class and civil society and attempts to «take revenge» on the advocated reforms. However, even under such toxic conditions, RPR managed to advance in: developing public service broadcasting, continuing decentralization, initiating health-care reform, and working on structural reorganization of ministries

Vadym Miskyi, Head of Advocacy Department



**Bohdan Yatsun**  
Advocacy and Analytics Manager



**Viktor Artemenko**  
Advocacy Manager



**Olena Prokopenko**  
Advocacy Manager  
(until June 2017)



**Mariia Holub**  
Advocacy Manager  
(June-July 2017)

## RESULTS OF OUR WORK

- Support for draft laws included in the Advocacy Base

**19** laws in total

**14** draft laws in the first reading

Advocacy of draft laws is underway

**84** recommended

**28** non-recommended

- **20 AGENDAS/REVIEWS OF THE PARLIAMENT'S PERFORMANCE** were prepared and published

- Campaigns on public monitoring, protection, and control over the creation and establishment of new institutions

- Supreme Court

- UA: PBC

- ProZorro public e-procurement system

- National Anti-corruption Bureau

- Policy Directors in 10 pilot ministries

- Tactical actions to protect institutions established within the framework of reforms

- Increased capability of RPR teams and experts in conducting policy analysis through a competition to support the development of analytical products: Green papers, White paper, Policy evaluation, draft laws

- Work to consolidate the efforts of civil society to abolish discriminatory regulations on electronic declarations for anticorruption activists



- Preparation and publication of the analytical report "Reforms under the microscope"





# COMMUNICATIONS DEPARTMENT



2017 was a year of protecting the achievements of the first post-Maidan years. Moreover, we have faced another front – protecting activists from pressure and attacks

**Iryna Solomko**  
Head of Communications Department



**Inna Nerodyk**  
PR manager



**Artem Skrypnyk**  
SMM-manager

## IN 2017, NEW COMMUNICATION CAMPAIGNS WERE LAUNCHED

- **VIDEO STREAMING** of events was launched on Facebook. One-time organic coverage is 46,000 users

- Press breakfasts with Eidos Centre were initiated

- Four **COMMUNICATION TRAININGS** were conducted for representatives of member NGOs, notably, with one of the most well-known professionals in the field of communications in Ukraine — **YARYNA KLIUCHKOVSKA**

- A joint project of RPR, DIF and Public Radio (Hromadske Radio) was launched — the **RE-FORMS COMMUNICATOR**. This is a weekly program on the Public and Ukrainian Radio

- Communication audience has been expanded through the participation of experts and representatives of the Secretariat in social and art festivals: **ZAXIDFEST, GOGOLFEST, FESTIVAL OF THOUGHTS**

- A new section was created on the RPR website — **LONGREADS**. Two longreads were published, dealing with healthcare and judicial reforms. The longread on healthcare reform has a record number of views — **28 916**



## OUR RESOURCES



**RPR.ORG.UA**

- Traffic per year  
**195 212**  
per month  
**26 000**



**FACEBOOK**

- Number of posts  
**2 398**
- Number of post likes  
**73 888**
- Number of reposts  
**15 041**



**TWITTER**

- Subscribers per year  
**9 299**
- Tweet impression per year  
**7 470 000**  
per month  
**635 000**
- Retweets per year  
**27 000**

## WE DELIVERED

**6** PRESS CONFERENCES

**14** CAMPAIGNS/ FLASH MOBS

**11** ROUND TABLES  
at Gorshenin Institute, which resulted in 45 news stories on LB.ua

**8** PRESENTATIONS

**9** PRESS/MEDIA BREAKFASTS

**8** PRESS BRIEFINGS

**8** FORUMS AND CONFERENCES



# INTERNATIONAL RELATIONS DEPARTMENT



»»» In 2017, we witnessed a slowdown of democratic processes followed by their rapid rollback. However, through systematic cooperation with international partners we ensured their maximum engagement in the promotion of anticorruption, judicial, electoral and other state-building reforms <<<

**Olena Prokopenko**  
Head of International Relations Department



**Olena Halushka**  
Head of  
International  
Relations  
Department  
(until April  
2017)



**Khrystyna  
Parandii**  
International  
Relations Manager

## RPR ACTIVITIES ABROAD

- 9 advocacy trips were organized: to Belgium, Canada, Netherlands, Norway, Poland, United Kingdom, and United States
- Participation of RPR experts at high-level international conferences in London and Warsaw were ensured
- Cooperation with Ukraine's embassies in Washington and Brussels was established
- Meetings of RPR experts and foreign high officials were organized

## EVENTS IN UKRAINE

- 11 **DIPLOMATIC BREAKFASTS** on priority topics were organized
- A five-day **UKRAINIAN REFORMS STUDY TRIP** was organized for the first time, for 30 public activists from Armenia, Azerbaijan, Belarus, Kazakhstan and Kyrgyzstan



## INFORMATION AND ANALYTICAL MATERIALS

- Analytical materials were published in the following publications: Newsweek, Atlantic Council, Kyiv Post and Business Ukraine
- Two analytical newsletters reviewing the progress of the priority reforms were prepared and published
- Weekly **ENGLISH-LANGUAGE NEWS-LETTERS "RPR WEEKLY UPDATES"** with the overview of key reforms were introduced
- Infographic **UKRAINIAN REFORMS PROGRESS** — the most popular material among international audience — was updated
- About **80 RPR STATEMENTS** were translated and distributed





# ANTICORRUPTION REFORM



>>> In 2017, we had to repel attacks on NABU on more than one occasion. In addition, pressure on the third sector was started. In particular, through the introduction of e-declarations for the representatives of anticorruption NGOs, as well as direct physical and psychological pressure on activists in the regions <<

**Oleksandr Liemienov**  
Chief Expert



**Anton Marchuk**  
Group Manager



## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING WERE APPROVED

Draft law 4738-d on amendments to the Law of Ukraine **"ON PUBLIC PROCUREMENT"** and some other laws on procurement monitoring

## ACHIEVEMENTS

- Repeated attempts to politically influence the National Anti-corruption Bureau of Ukraine were repelled
- Public control was established over the activities of the National Asset Recovery and Management Agency
- A roadmap for addressing the institutional crisis of the National Agency on Corruption Prevention was prepared
- Proposals were made to improve the procedure for verifying electronic declarations
- Positions of the public and the international community as to the principles of establishment and functioning of an **INDEPENDENT ANTICORRUPTION COURT** have been coordinated
- Attack on the public procurement system was repelled through legislative amendments
- Analysis of the state of implementation of the Anticorruption Strategy in Ukraine was carried out
- Several attempts to weaken the mechanism and, in general, to ruin the electronic declaration procedure for officials were repelled
- Control over the launch of the State Bureau of Investigations has been implemented







# JUDICIAL REFORM



»»» In 2017 we successfully defended the right of the public to record litigation, but the struggle for an untainted Supreme Court has not ended in victory. Therefore, we must develop muscles to create an independent anticorruption court and to remove unfair judges from courts <<

**Roman Kuibida**  
Chief Expert



**Viktoriia Obodovska**  
Group Manager



**Mykhailo Zhernakov**  
Chief Expert

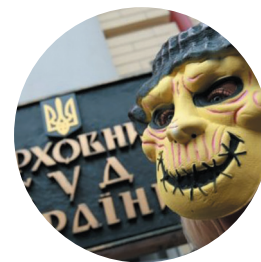
»»» The key event of 2017 was the establishment of the Supreme Court. Unfortunately, it turned out to be new only on paper (except for an inconsiderable exception). We need to restructure judiciary bodies and review the procedure for selecting judges <<

## EXPERTS PARTICIPATED IN:

- Preparation for the second reading of certain provisions of the draft law "On the Supreme Council of Justice"
- Advocating introduction of requirements for transparency of the Supreme Court competition
- Development of the draft law "On amendments to the Law of Ukraine "On arbitration tribunals"
- Preparation of proposals for the new draft procedure codes

## ACHIEVEMENTS AND EVENTS

- The work was focused on the selection of judges to the new Supreme Court. For the first time, the public was involved in candidate evaluation through the work of the Public Integrity Council (PIC). Five experts from the judicial group became PIC members



### PUBLIC INTEGRITY COUNCIL

**381** DOSSIERS WERE PROCESSED



**134**

OPINIONS ABOUT THE UNFAIRNESS OF CANDIDATES WERE DRAWN UP



**109**

**CANDIDATES**  
with negative opinions did not become judges of the Supreme Court



**25**

**CANDIDATES**  
with negative opinions became judges of the Supreme Court



- New versions of three procedure codes came into force. With public pressure, we managed to remove some harmful provisions, including those that jeopardize transparency of the administration of justice

- Advocacy and communication on international level



Centre of Policy and Legal Reform



CENTRE FOR DEMOCRACY AND RULE OF LAW

DE  
JU  
RE | DEMOCRACY  
JUSTICE  
REFORMS



# PUBLIC ADMINISTRATION REFORM



**Ihor Koliushko**  
Chief Expert

>>> The state administration reform is almost a year and a half behind the schedule. The main reasons for this delay are: lack of an effective, professional and authoritative “headquarters” of the reform; ineffectiveness of the institutional mechanisms envisioned by the Reform Strategy; late establishment of the Directorates of the Cabinet of Ministers Secretariat, which has just started; and finally, a rollback in the ban on the application of the law “On the civil service” to the heads of the Regional State Administration and the District State Administration <<<

**Serhii Soroka**, Group Manager



ТВОРЧИЙ ЦЕНТР ТЦК



Centre of Policy and Legal Reform

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING WERE APPROVED

Law of Ukraine “On the service in local self-government bodies” based on principles of SIGMA good governance and by-laws. The law was vetoed by the President and is still “hanging” in the parliamentary state building committee



## ACHIEVEMENTS

Launch of the reform of 10 pilot ministries where new directorates were established and competitions for reform officials were announced



## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- The concept of professional training for civil servants (Resolution of the Cabinet of Ministers of Ukraine of December 1, 2017 No. 974-r)
- Procedure for conducting an assessment of the results of civil service activities (Resolution of the Cabinet of Ministers of Ukraine of August 23, 2017 No. 640)
- Regulations to introduce a system of policy analysis and strategic planning in the ministries







# ELECTORAL LEGISLATION REFORM



»»» The main change in the public policy is that all draft laws relating to elections have been finally considered, and the draft electoral code 3112-1 was adopted in the first reading. The main challenge for 2018 is the risk of the draft code not being adopted in the second reading <<

**Yevhen Radchenko**  
Chief  
Expert



**Nadiia  
Pashkova**  
Group  
Manager



**ПЛАТФОРМА**  
П Р А В Л Ю Д И Н И



## THE MAIN TASKS THE GROUP WORKED ON:

- Accelerating the consideration of draft laws on the election of MPs and draft electoral codes in the session hall
- Advocating for the change of the Central Election Commission

The members of the group met with **PARLIAMENTARY FACTIONS** to clarify the essence of the proposed changes. In addition, **DIPLOMATIC BREAKFASTS** were held to inform international partners about the state of electoral reform.



## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP'S EXPERTS

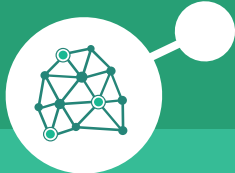
- **DRAFT ELECTION CODE** No. 3112-1 was adopted in the first reading

## CHALLENGES

The biggest challenge to the reform is the **RISK OF THE DRAFT CODE NOT BEING ACCEPTED IN THE SECOND READING.** Registration of four draft laws on the MPs elections testifies to the intention to obstruct voting.

The issue of updating the Central Election Commission has not got off the ground. Back on June 3, 2016, the President proposed 11 candidates to the CEC for consideration by the Parliament. However, the MPs have not yet made any decision





# DECENTRALIZATION



»»» Despite the pessimistic expectations of the reform's opponents, 2017 was quite successful and 298 communities were united. Communities formed in 2016 showed good development dynamics. At the same time, communities united in 2015 became mentors and teachers for the communities that followed <<

**Anatolii Tkachuk**  
Chief Expert



**Ivan Lukeria**  
Group  
Manager

 Civil Society  
Institute

UCIPR

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING LAWS WERE APPROVED:

- “On amendments to certain legislative acts of Ukraine (regarding voluntary accession of territorial communities)” which simplifies procedures for the establishment of amalgamated territorial communities (ATC) and the accession of territorial communities into established ATCs
- “On urban planning regulation” which simplifies the procedure for developing and approving urban planning documentation by local authorities. The document was approved in the first reading
- “On amendments to certain legislative acts of Ukraine (regarding the status of village, settlement head)”
- “On service in local self-government bodies”. The document was vetoed by the President and has already been prepared for a repeated consideration

## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF DRAFT LAWS:

- On improving the district level of the administrative-territorial organization
- On ensuring the spread of local self-government and the transfer of land outside the settlements to the amalgamated territorial communities
- On simplifying the procedure for developing and approving long-term plans for the establishment of territories of regional communities

As of  
December  
2017

**665**  
ATCS WERE  
CREATED

encompassing

**6 000 000**  
OF UKRAINE'S RESIDENTS







# LAW-ENFORCEMENT BODIES REFORM



»»» In 2017, the parliamentary committee de facto rejected the alternative draft law on criminal misconduct (No. 7279-1) drafted with participation of the group members, while supporting draft law No. 7279 which poses serious threats to human rights. The most serious rollback was the adoption of changes to the Criminal Procedure Code of Ukraine, which was dubbed “Lozovyi’s amendment” <<

Oleksandr Banchuk, Chief Expert



Volodymyr Petrakovskyi  
Group Manager



Centre of Policy and  
Legal Reform

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING LAW WAS APPROVED

Law No. 7275 “On amendments to certain legislative acts to ensure compliance with the rights of participants in criminal proceedings and other persons by law enforcement bodies in the pre-trial investigation”, also known as the “Stop Masks-Show” law



### ACHIEVEMENTS:

- State Bureau of Investigation has been established
- Implementation of provisions under the law “On the Prosecutor’s Office”, which regulates the activities of the Qualifications and Disciplinary Commission of Public Prosecutors, has began



### GROUP’S ACTIVITIES:

- A periodical has been introduced – Newsletter on the law enforcement bodies reform in Ukraine – focused on international institutions
- Deterioration in human rights standards in criminal proceedings has been partly prevented: edition of the draft law No. 5610 was adopted without the most dangerous provisions, while the draft law No. 6220 “On amendments to the Criminal Procedure Code of Ukraine regarding the introduction of information into the unified register of pre-trial investigations and the grounds for closure of criminal proceedings” was not approved



# ECONOMIC DEVELOPMENT



»»» The main area of the group's activity in 2017 was the land reform. Experts advocated the introduction of a free land market, and held discussions and meetings with international partners. However, there is no shared vision among the stakeholders about the most appropriate model for Ukraine

**Hlib Vyshlinskyi**  
Chief Expert



**Dmytro Lyvch**  
Group Manager



Priority area of the group's activity was **THE LAND REFORM**. In this area, the experts:

- Conducted land policy studies in 60 countries around the world
- Held meetings with international partners
- Held meetings and discussions with representatives of the Parliament and the government to advocate the introduction of the land market
- Prepared an analytical product **LAND REFORM IN ONE HOUR**

Also, the group's experts actively advocated a draft law on privatization of state property which allows accelerating the privatization process and making it more transparent.



## GROUP'S EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- **SMALL AND MEDIUM ENTERPRISE (SME) DEVELOPMENT STRATEGIES** for four regions
- **RECOMMENDATIONS FOR IMPROVING** the existing system for SME development, monitoring and evaluation
- Draft law "On amendments to certain legislative acts on the **INTRODUCTION OF EUROPEAN STANDARDS FOR THE PROTECTION OF PROPERTY RIGHTS AND ECONOMIC INTERESTS** of citizens and investors"

## THE GROUP TOOK PART IN THE ESTABLISHMENT OF:

- National Committee on Trade Facilitation
- Subcommittee on Sanitary and Phytosanitary Measures Management
- Public-Private Partnership Office at the Ministry of Infrastructure





# TAX REFORM



Priority has been given to the development and support of the draft law on the withdrawn capital tax. Experts also participated in developing the concept for reforming the customs service, legislation on the use of «third generation» cash registers, and the development of some measures to unshadow the economy and support the reform of VAT administration

**Volodymyr Dubrovskiy**  
Chief Expert



## GROUP'S EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Draft law "On amendments to the Tax Code of Ukraine regarding the withdrawn capital tax"
- Draft law on cash registers market liberalization – draft law on digital cash registers, cashbacks, changes in the fines system, introduction of patents
- Draft law on establishing **FINANCIAL INVESTIGATIONS SERVICE**
- Plan for a comprehensive reform of the State Fiscal Service
- Customs reform plan

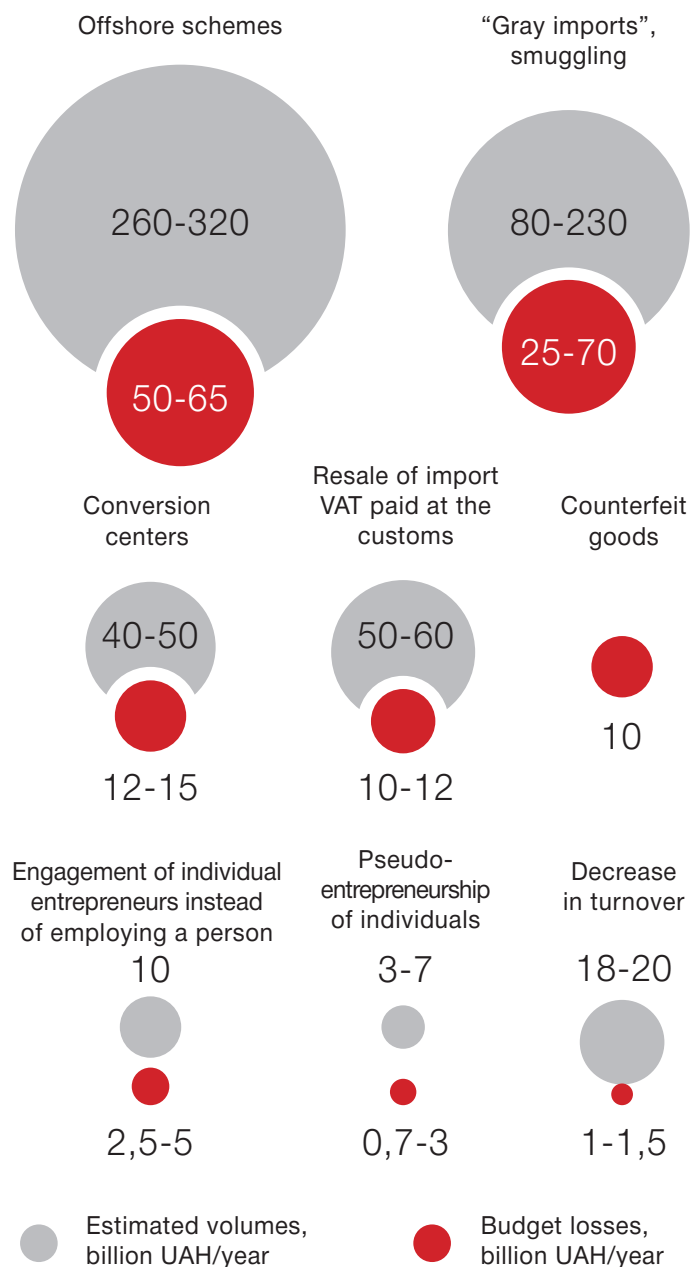
## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP:

- Unified register of VAT refund applications has been launched
- Strategy for the Development of Small and Medium Enterprises in Ukraine until 2020 (No. 504-r) was approved
- A pilot project for the use of digital cash registers was initiated and launched
- Ministry of Finance order regarding publication of aggregated information of the State Fiscal Service was adopted

**THE MAIN CHALLENGE** is the **DELAY IN THE PROCESS OF APPROVING** the draft law on the withdrawn capital tax and on the Financial Investigations Service

## TAX AVOIDANCE AND TAX EVASION SCHEMES:

Annual volumes and impact on the state budget of Ukraine





# FINANCIAL SECTOR AND PENSION SYSTEM REFORM



**Vitalii  
Melnychuk**  
Chief Expert

»»» In 2017, the draft law on the reform of the first level of the pension system – its solidarity component. In 2018, the pension reform needs to continue, but it is both a chance and a risk. By July 1, the government should ensure the creation of a compulsory savings system ««



**Ruslan  
Chornyi**  
Chief  
Expert



## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING WERE APPROVED:

- Resolution of the Cabinet of Ministers on measures to continue the pension reform
- Presidential Decree on the appointment of members of the NBU Board – NBU Board was established
- NBU resolutions on currency liberalization
- Law No. 6614 “On amendments to certain legislative acts of Ukraine regarding the increase in pensions», taking into account the amendments proposed by RPR experts



## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Roadmap for the pension reform which served as the basis for the Cabinet of Ministers Resolution “On preparations for the introduction of the second level of the pension system on January 1, 2019”
- Draft law No. 6534-d “On amendments to sub-clause 133.4.1 of clause 133.4 of article 133 of the Tax Code of Ukraine regarding the taxation of non-state pension funds”
- Draft law No. 6677 “On amendments to certain legislative acts of Ukraine on the introduction of a savings system of mandatory state pension insurance”
- Pension reform concept





# ENERGY SECTOR REFORM



»»» In 2017 the Parliament adopted a number of very important laws that put energy efficiency activities at a qualitatively new level. For their implementation, the CEBs should develop about 100 by-laws, and in this activity, RPR is still faced with limited access to draft documents <<<

**Sviatoslav Pavliuk**  
Chief Expert



**Yulia Usenko**  
Chief Expert



**Anna Akermann**  
Group Manager



**greencubator**  
UKRAINIAN ENERGY INNOVATIONS NETWORK



## THANKS TO THE EFFORTS AND SUPPORT OF THE GROUP'S EXPERTS IN 2017:

### ! FOUR DRAFT LAWS WERE ADOPTED

- The Cabinet introduced changes to the regulation in the area of energy management implementation in the budget institutions of cities
- Changes to the state budget on energy efficiency funding were approved
- Awareness of experts in the regions regarding an inclusive electricity market and the development of micro-grids was raised

- Analysis of the activity of the Ministry of Energy was conducted to identify and eliminate corruption risks



## CHALLENGES:

**DELAYING THE REFORM OF THE NATIONAL COMMISSION FOR STATE REGULATION OF ENERGY AND PUBLIC UTILITIES (NCSREPU).** Despite numerous public statements, advocacy and communication, the President and the Cabinet of Ministers delayed the implementation of the law «On NCSREPU». This poses a threat to the reform of energy markets and leads to the decline of public trust in the institution responsible for energy and utility services tariffs.

**CLOSENESS OF THE AUTHORITIES** in the development of secondary legislation. Experts do not have the necessary access to information and documents for analysis and feedback. This results in a distortion of the substance of the reforms and, in the worst case scenario, their failure in the coming years





# MEDIA REFORM



Undoubtedly, the biggest achievement of 2017 is the creation of UA: Public Broadcasting. The biggest achievement of the group is the registration in the parliament of a draft law on audiovisual services which should change the rules of the game on the media market

**Ihor Rozkladai**  
Chief Expert



**Vita Volodovska**  
Group Manager

2017 also was a halfway point for the denationalization of the printed press which should be completed by the end of 2018. That is why the group members joined the development of amendments to the law in order to eliminate legal conflicts that hinder the transformation of state and municipal publications into independent media



INTERNEWS UKRAINE



ЦЕНТР ЄДИНИХ ДІЙ - ГОМАДСЬКА ОРГАНІЗАЦІЯ



CENTRE FOR DEMOCRACY  
AND RULE OF LAW



## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Law “On amend- ing certain Laws of Ukraine on the language of the au- diovisual (electronic) mass media” No. 2054-19
- Draft Law «On amendments to the Law of Ukraine «On the reform of the state and municipal printed media» on improving the mechanism for the reform of the printed media» No. 6560
- Proposals for the second reading of the draft Election Code on restricting election campaign- ing and mass media activities during the elections
- By-laws regulat- ing the activities of the National Public Broadcasting Com- pany of Ukraine (UA:PBC)
- Draft Law «On audiovisual services» No. 7397

## ACTIVITIES UNDERTAKEN WITHIN THE GROUP’S WORK:

- Competition for the selection of members and Chairperson of the UA:PBC Board
- Protection of the UA:PBC Supervisory Board from political pressure
- Campaign to ensure the proper level of public service broadcasting funding

## ACHIEVEMENTS

National Public Broadcasting Company of Ukraine PJSC was registered, team of the UA:PBC Board was formed







# HEALTHCARE REFORM



2017 was a breakthrough. Finally, after the decades of waiting, we succeeded in changing the legislative field, which allows us to embark on a healthcare reform in 2018. Now, it is a matter of accurate, to begin with on-site implementation

**Oleksandr Yabchanka**  
Chief Expert



**Svitlana Bubenchykova**  
Group Manager

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING WERE APPROVED:

- Law of Ukraine No. 6604 “On amendments to the Budget Code of Ukraine on the provision of state financial guarantees for the provision of medical services and medicines”
- Law of Ukraine No. 6327 “On state financial guarantees for the provision of medical services and medicines”

## ACHIEVEMENTS:

- First eHealth service for the registration of primary care facilities was launched. Since June more than

**690** PRIMARY CARE FACILITIES

**4 675** DOCTORS

**20 000** PATIENTS

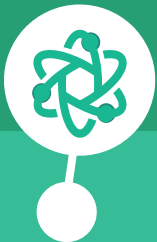
have been registered in the system

- Technical protection of the **EHEALTH** system ensured
- Expansion of the map of users of the “Ye-lyky” (E-medicines) platform **ELIKY.IN.UA**



## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Resolution “Procedure for conducting a competitive selection of managers of the public and municipal healthcare facilities”
- Resolution “On amendments to Annex 2 to the Licensing Conditions for conducting business activities in medical practice”
- Resolution “On the approval of the methodology for calculating the cost of healthcare services”
- Amendments to the by-laws that improve registration of medicines from the countries with strict regulatory requirements



# EDUCATION. SCIENCE. INNOVATIONS



2017 marked the beginning of the reform of Ukrainian education which should become a pupil-, student- and educator-friendly and a competitive system on a global scale capable of meeting current and future challenges and becoming an important factor in the sustainable development of our society

**Volodymyr Bakhrushyn**  
Chief Expert



2017 was the year when the third basic law in the education and science reform – the Law of Ukraine «On education» – was adopted, as was the Concept of a New Ukrainian School. In 2017, funding of the secondary education reform also began



**Natalia Shulha**  
Chief Expert



## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING LAW WAS APPROVED:

Law of Ukraine “On education”. The document significantly changes educational system management, expands the autonomy of educational institutions and academic freedom for all participants in the educational process, provides for the establishment of a national qualifications system, lays down requirements to ensure quality of education and academic integrity, development of civic education, etc.



## GROUP'S EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Law of Ukraine “On education”
- Proposals for amending the Law of Ukraine “On higher education”
- Regulatory documents of the Cabinet of Ministers of Ukraine and the Ministry of Education and Science



## CHALLENGES AND RISKS:

- Insufficient funding for education and science
- Slowdown in the implementation of reforms in science
- Stereotypical thinking and backwardness of many representatives of the leadership in the educational and scientific environment
- Inactivity and lack of will of the majority of the representatives of the educational and scientific environment in taking initiative and assuming responsibility
- Anticipated resistance on the part of employees of the current management system whose functions are substantially changed or canceled altogether
- Imposition of other reforms that are not always consistent in terms of objectives, content and terms



# CULTURE



>>> This year, the important event was the adoption of draft laws for the development of cinematography in Ukraine. However, high-quality and prompt improvement of the strategy and preparation of a new edition of the law on culture still remains a challenge for the next year <<

**Nataliia Kryvda**  
Chief Expert



**Viktoriia Kolesnikova**  
Group Manager

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING LAWS WERE APPROVED:

- No. 1977-19 "On state support to cinematography in Ukraine"
- No. 3238-d, No. 3239-d in support of the national films production

## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Draft law on shared management of property rights of proprietors of copyright and related rights
- Proposals for amendments to the Law "On the Ukrainian Cultural Foundation"



## CONGRESS OF CULTURAL ACTIVISTS



## THROUGHOUT THE YEAR, THE GROUP'S EXPERTS:

- Participated in the ministry's working group to discuss and write a new law on culture
- Conducted an analysis of the archaeological heritage protection system in Ukraine and the EU countries and developed a concept of sector reform
- Participated in the development of a cultural map of the towns in the East
- Participated in the preparation and delivery of the International Scientific and Practical Conference "Cultural and Creative Industries: History, Theory and Modern Practice"; International Forum "Creative Ukraine"; Round Table in the Parliament "Libraries Modernization Plan: From Book Storeroom to Modern Cultural Space"







# YOUTH POLICY



**Yuriy Yuzych**  
Chief Expert

»»» The year began with a double failure on the part of the Verkhovna Rada to adopt a draft law on youth centers, however, the relevant decisions of the government were advocated, as was the corresponding change in the Budget Code. Possibility of financing youth centers from all local budgets has become the first innovation of the Parliament directly aimed at young people since Maidan



**Elena Podobied-Frankivska**  
Group Manager



Ukrainian  
Philanthropists  
Forum

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP'S EXPERTS, THE FOLLOWING WERE APPROVED:

- Changes to the Budget Code regarding the possibility for local governments to finance youth centers
- Changes to the Law "On education" regarding the recognition of civic education and non-formal education
- Provisions on youth centers and provisions on expert board at youth centers
- Resolution "On amendments to the rules for the provision and receipt of telecommunications services", which provides for mechanisms for the implementation of charity telecommunication messages



## THE GROUP PARTICIPATED IN THE DEVELOPMENT OF:

- Draft Law "On youth"
- Draft Law on amendments to the Law of Ukraine "On charitable activities and charitable organizations"
- Two draft resolutions of the CMU: Concepts of the civic education and Regulations on the Game "Dzhura"

The main **RISK** in the group's work is the **DELAY** in the adoption of key legal acts in the field of youth policy by the Presidential Administration and the Ministry of Finance.





# NATIONAL MEMORY POLICY



»»» It was important to complete the main phase of decommunization – to remove names and symbols of the totalitarian past from the public space. In addition, a draft law on rehabilitation of political repressions victims was adopted in the first reading, and the foundations for the archival reform of Ukraine were laid ««

**Ihor Rozkladai**  
Chief Expert



**Andrii Kohut**  
Group  
Manager

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING LAW WAS APPROVED:

Draft Law No. 6574 on improving the procedure for the rehabilitation of victims of repressions of the communist totalitarian regime of 1917-1991 in the first reading

## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Draft Law “On public and other holidays, commemorative days and days of mourning”
- Green Paper “Legislative challenges for the regulation of public holidays Calendar”

## ACTIVITIES:

- International project with the countries of the Eastern Partnership on access to the KGB archives, a workshop for experts and a manual on research results
- Creation of the video “KGB Archives: Open Access”

## 2018 CHALLENGES:

- Adoption of the Draft Law “On public and other Holidays, commemorative days and days of mourning”
- Opening of the Museum of Monumental Propaganda of the USSR, blocked by the Kyiv City State Administration
- Adoption of the Draft Law “On rehabilitation of victims of repressions of the communist totalitarian regime” in the 2nd reading and as a whole
- Establishment of the Branch State Archive of the Ukrainian Institute of National Memory where archives of Soviet repressive organs should be moved



Центр досліджень визвольного руху







# ENVIRONMENTAL PROTECTION



**Dmytro Skrylnikov**  
Chief Expert



**Olena Kravchenko**  
Group Manager

»»» 2017 brought an important victory for us. The result of the three-year advocacy work of the group was the effective voting of the Verkhovna Rada on the law introducing the European procedure for assessing impact on the environment



## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING WERE APPROVED:

- Draft Law “On strategic environmental assessment”. After it was vetoed in October 2016, it was finalized, adopted in the first reading and submitted for the second reading in November
- Law “On environmental impact assessment”

## EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Draft Law “On waste electrical and electronic equipment”
- Introduction of a quality water management system in accordance with the EU Directives
- A high-quality waste management system in accordance with the provisions of the Association Agreement with the EU
- Draft Law “On batteries and accumulators”

## ACHIEVEMENTS:

- Unified Register on Environmental Impact Assessment started functioning
- Launch of the State Water Cadastre

## 2018 CHALLENGES:

- Delay in adopting the Law “On strategic environmental assessment” and a complete package of regulations
- Inconsistency of positions and delay by the Ministry of Environmental Protection in the development of the draft law “On waste”
- Lobbying of business interests by the MPs and high-level officials







# ELECTRONIC GOVERNANCE



Ukraine has continued the growth dynamics in the global rankings of e-governance development. 2017 saw the adoption of key legislation which gives Ukraine a chance to become one of the most progressive countries in Eastern Europe in this field

**Oleh Levchenko**  
Chief Expert



Podolian  
Agency  
of Regional  
Development

## GROUP'S EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Concept of e-governance development by 2020
- Concept for the development of e-democracy and Action Plan for the implementation of its first stage
- Concept and Action Plan for the Development of the Digital Economy in Ukraine until 2020
- Plan for the implementation of the project on the introduction of e-governance systems in the pilot CEBs participating in the implementation of a comprehensive reform of public administration
- Action Plan for the implementation of the Concept for the development of the electronic services provision system



Recommendations and comments were made regarding the Draft Law of Ukraine "On Public Consultation"

The group's experts supported the formation of the Public Board at the State Agency for Electronic Governance of Ukraine





# NATIONAL SECURITY AND DEFENSE



**Denys Vasylie**  
Chief Expert

»»» Despite the fact that the index of public trust in military reforms is relatively high, in a number of important areas in the field of national security, including the defense industry and the Security Service of Ukraine reforms are being slowed down <<



**Dariia Biben**  
Group Manager

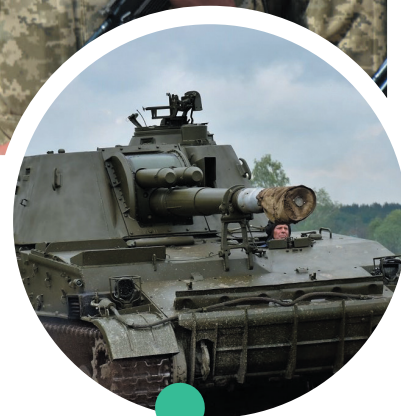


## WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP'S EXPERTS, THE FOLLOWING WERE APPROVED:

- Draft Law No. 6689 on raising the level of social protection of foreigners or stateless persons who are serving in the Armed Forces of Ukraine
- Draft Law No. 6109 on ensuring equal rights and opportunities for women and men during military service

## GROUP'S EXPERTS PARTICIPATED IN THE

- Elaboration of proposals for a new version of the Draft Law "On the basics of national security"
- Development and support of regulations to enhance transparency in defense procurement and defense industry
- Monitoring of the annual national Ukraine-NATO program
- Supporting a set of draft laws aimed at strengthening the social and legal protection of participants of the war with Russia
- Development of proposals for the development of territorial defense structures







# CONSTITUTIONAL REFORM



**Yuliia Kyrychenko**  
Group Manager

2017 saw the crisis of constitutional justice because of the reluctance of political players to abandon the temptation to influence the Constitutional Court of Ukraine



**Volodymyr Shapoval**  
Chief Expert

## GROUP'S EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

Analysis of recommendations for improving the mixed form of governance (together with the international IDEA organization)



## THE GROUP PARTICIPATED IN:

- Monitoring new constitutional provisions and new wording of the Law of Ukraine «On the Constitutional Court of Ukraine» regarding the **SELECTION OF THE CCU JUDGES ON A COMPETITIVE BASIS**
- Communication campaign **“SAVE THE REFERENDUM”** against the unconstitutional Law “On all-Ukrainian referendum”
- Advocacy campaign on the **PROPER IMPLEMENTATION OF CONSTITUTIONAL CHANGES** in the constitutional justice reform

## WITH THE COMMUNICATION AND ADVOCACY SUPPORT OF THE GROUP'S EXPERTS, THE FOLLOWING ACHIEVEMENTS WERE MADE:

- Abolition of the provisions of the Law of Ukraine “On the party dictatorship” (adopted decision of the Constitutional Court regarding the exclusion of MP candidates from the party’s list of candidates in the multi-mandate constituency)
- Prevention of the practical implementation of the unconstitutional Law “On all-Ukrainian referendum”

## CHALLENGES:

- Delay in the implementation of the new constitutional right to a constitutional complaint due to the constitutional justice crisis
- Obstruction of a democratic procedure for conducting national referenda
- Imitation of the competitive selection of judges of the Constitutional Court
- Constitutional conflicts in the ruling triangle due to lack of constitutional reform







## PRP-KYIV



>>> In 2017, representatives of the city authorities were increasingly demonstrating closeness and reluctance to cooperate. Despite this, we managed to launch a parking reform. In 2018, we are to implement it and have to work with other draft laws <<

**Oleksandr Pliva**  
Chief Expert



**Lesia Shevchenko**  
Chief Expert



**Oksana Velychko**  
Group Manager



**ФОРТЕЦЯ**  
ВСЕУКРАЇНСЬКЕ ОБ'ЄДНАННЯ ПІДПРИЄМЦІВ  
МАЛОГО ТА СЕРЕДНЬОГО БІЗНЕСУ



**Родина**

### WITH THE ADVOCACY AND COMMUNICATION SUPPORT OF THE GROUP, THE FOLLOWING LAW WAS APPROVED:

Law No. 5364 "On amendments to certain legislative acts of Ukraine regarding the vehicles parking reform"



### EXPERTS PARTICIPATED IN THE DEVELOPMENT OF:

- Draft Law No. 2702-d "On amendments to certain laws of Ukraine on improving legislative regulation in the field of outdoor advertising"
- Draft decision of the Kyiv City Council "On the introduction of an experiment on the payment of monetary compensation for the cost of providing social services of care for children with severe disabilities"

### THE FOLLOWING HAS BEEN IMPLEMENTED:

- Project «Monitoring **OF THE COMPETITIVE SELECTION OF MANAGERS OF MUNICIPAL ENTERPRISES** in the city of Kyiv». Methodology and mechanism for the selection of ME managers was developed and implemented. With the participation of experts, 5 competitions for ME managers were held, 2 managers were selected
- Monitoring over the implementation of the **FRAMEWORK ANTI-CORRUPTION PROGRAM** for the city of Kyiv
- «**FAIR PARKING**» **PROJECT**, real revenues from the payment of parking fees to the city budget were investigated, proposals for reforming the sphere of parking were worked out





# ELECTRONIC DEMOCRACY



»»» «In 2017, the expert group «Electronic Democracy» expanded into the Coalition for the Development of Electronic Democracy with 15 organizations and 90 experts. This Coalition developed Concept and Action Plan for the Development of Electronic Democracy approved by the Government

**Serhii Loboiko**  
Chief Expert



**Dmytro Khutkyi**  
Group Manager

## WITH THE ADVOCACY AND COMMUNICATION SUPPORT, THE FOLLOWING WERE APPROVED:

- Updated **REGULATION ON HANDLING PETITIONS** (approved by the Kyiv City Council)

- **CONCEPT AND ACTION PLAN FOR THE DEVELOPMENT OF ELECTRONIC DEMOCRACY IN UKRAINE** (Concept – until 2020 inclusive, Action Plan – until 2018 inclusive)



## ACHIEVEMENTS WITH THE PARTICIPATION OF THE GROUP:

- Public Budget (PB) Regulation has been implemented: The first two electronic votings on the selection of public projects took place in Ukraine; over

**150 000**

KYIV CITY RESIDENTS PARTICIPATED IN THEM IN TOTAL

The total amount of funds allocated to the PB (public budget) for the year was

**200 000 000**  
UAH

Used in 2017:

**50 000 000**  
UAH

**50**

PROJECTS WERE IMPLEMENTED

Allocated for 2018:

**150 000 000**  
UAH

**141**

PROJECTS PLANNED

- Implementation of the provisions on handling e-petitions, **THE AUDIENCE OF THE E-SERVICE** grew in Kyiv to **450 THOUSAND CITIZENS**

- **PUBLIC BUDGET COMMISSION** was established in Kyiv

Center for  
**I**nnovations  
**D**evelopment





# REGIONAL COOPERATION OF THE REANIMATION PACKAGE OF REFORMS

»» 17 presentations, more than 350 participants, 14 created coalitions, 200 organizations united – these are not just figures! This is a big impetus to the development of the entire public sector in the regions. I am glad that RPR experience is the basis for the development of local coalitions <<

**Ivan Omelian**  
Regional Coordinator

## GOAL:

Implementation of the Regional RPR Co-operation Policy, in particular, sharing successful RPR experience (coalitions, expert work) with various audiences at the local level, and encouragement of civil society cooperation in the regions.

## RESULTS OF OUR WORK:

### ● 17 PRESENTATIONS

of the regional RPR cooperation in the regions were held

● A map of the institutional capacity of regional coalitions has been developed

● 2 seminars were organized to clarify the principles of joint activity and to show concrete mechanisms of the coalition's activities based on the example of RPR

● **PUBLIC ASSEMBLY HAS BEEN ESTABLISHED: SMART REFORMS** to discuss common challenges and to combine local and national reform agenda. **450 REPRESENTATIVES** of local coalitions, international partners, representatives of the RPR and journalists took part in this.

A joint work of RPR experts and local coalitions was launched on an integrated **ROAD MAP OF REFORMS** that would propose reforms at the local and national levels.



»» The RPR model helps us build an internal model of responsibility and control. In addition, the importance of our statements and developed draft decisions has increased significantly. Collaboration also allows us to see the problem from completely different points of view and find the best solution



**Vasyl Tomchyshyn**  
co-chairman of the coalition of NGOs, Ternopil Reform Center

»» Competition among local civic organizations often resembled a zero-sum game. Creation of regional coalitions on the basis of RPR's example helps the local NGOs to eliminate these obstacles. The main result of our association is strengthening of trust among local activists. In most cases the authorities are forced to take into account the position of the united community. The coalition also made it possible to significantly increase the expertise potential



**Serhii Pinchuk**  
co-chairman of the coalition of NGOs, Rivne Reform Council





Kyiv Teams Coalition

Bohuslav Reform Coalition

Sumy Reform Council

Poltava Association of Civic Organizations

Kharkiv Reformist Coalition

Lviv Reform Council

Rivne Reform Council

Khmelnytsk Reform Council

Vinnitsia Reform Partnership

Ternopil Reform Center

Public Reform Council (Ivano-Frankivsk)

Odesa Reform Council

Expert Council (Kropyvnytskyi)

«Dnipro Reforms» Coalition

**BASED ON THE PRINCIPLES OF THE RPR POLICY OF REGIONAL COOPERATION, THE FOLLOWING ORGANIZATIONS WERE ESTABLISHED:**

Each of our organizations has its own unique experience. Combination of different competences, ideas and experience gives synergy, which is a guarantee of success

The coalition format enhances each NGO member and creates conditions for professional growth. In our case, the association increased the importance of public opinion in a dialogue with local authorities. Involvement of experts has improved the quality of our work. At the moment, the coalition is becoming a public venue for discussions and development of quality policies for the region's development

It was at the seminar held by the RPR representatives that the history of the consolidation of civil society in Kharkiv began. We took the best RPR practices in terms of principles of work, interaction and creation of the reforms road map and are actively using them



**Dmytro Sinchenko**  
co-chairman of the Coalition of NGOs Expert Council (Kropyvnytskyi)



**Oleksandr Melnyk**  
co-chairman of the coalition of NGOs Bohuslav Reform Coalition



**Dmytro Bulakh**  
co-chairman of the Council Assembly, Kharkiv Reformation Coalition

# RPR-HUB



**Khrystyna Rybachok**  
NGOs  
Relations  
Manager



**Iryna Kononova**  
Office Manager



**Filip Alid**  
Event Manager



Seminar for the regional  
journalists "Reforms  
Really Matter"



Discussion  
Club with  
Yuliia  
Mostova



Meetings of the RPR Board  
and experts



Members of  
«Plast» Na-  
tional Scout-  
ing Organiza-  
tion of Ukraine  
passed the  
Bethlehem fire



Discussion  
club with  
Volodymyr  
Viatrovych



**Events of member NGOs.**  
Presentation of the online course  
"Public Contracts and  
Public Monitoring"





RPR General Meeting dated December 18, 2017



Meeting with the Ambassador of Norway Ole Terje Horpestad



Public Assembly: SMART Reforms



RPR tent-wigwam, community initiatives area, ZaxidFest Festival



# OPEN UNIVERSITY OF REFORMS



**Ihor Konopka**  
OUR coordinator



## OPEN UNIVERSITY OF REFORMS

is a joint RPR and CEDEM educational project supported by the Government of Sweden. OUR is the most powerful component of the RPR educational activities.

## MISSION

Develop active youth for the implementation of social projects and reforms in the country.

## PROGRAM

### THEORY:

lectures, trainings, practical exercises, workshops, discussions with the leading reform experts, public activists, politicians, renowned journalists, bloggers and opinion leaders, as well as business coaches

### SUBJECTS:

- Priority RPR reforms for the current year
- Professional competencies: strategy, project, event and time management, fundraising, reform advocating, communication, public speaking, team building
- Outlook: understanding transformations and creating change
- Toolkit: participatory budgeting, e-gov, «CHESNO», journalistic and anti-corruption investigations

## GOALS

- Deepen students' knowledge of reforms and teach them about the mechanisms of work in the public sector
- Form and develop key professional competences of the public activist among the students



### PRACTICE

- Internships at the RPR member organizations
- Participation in the preparation and conduct of direct actions
- Organization and assistance in organizing events of the coalition
- Possibility to get involved in the project work



## OUR IN 2017

89  
expert  
speakers

428  
applications

61  
participants

13  
non-degree  
students

academic  
hours

18  
additional  
weekly classes

24  
working  
Saturdays

150

6 000+  
internships with  
RPR organizations

30%  
of graduates  
are in the public  
sector

5%  
of graduates  
are in the civil  
service

**+1433**  
new Facebook page followers

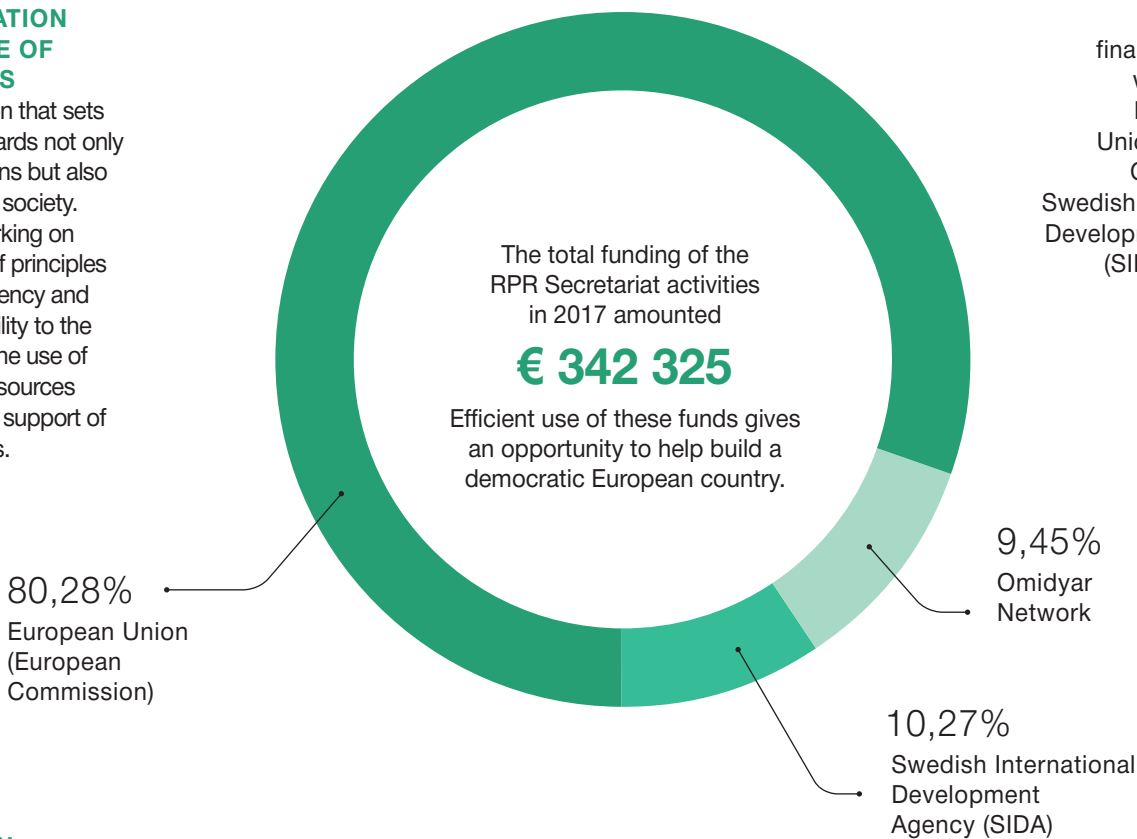


# FINANCING OF THE RPR SECRETARIAT ACTIVITIES IN 2017

## REANIMATION PACKAGE OF REFORMS

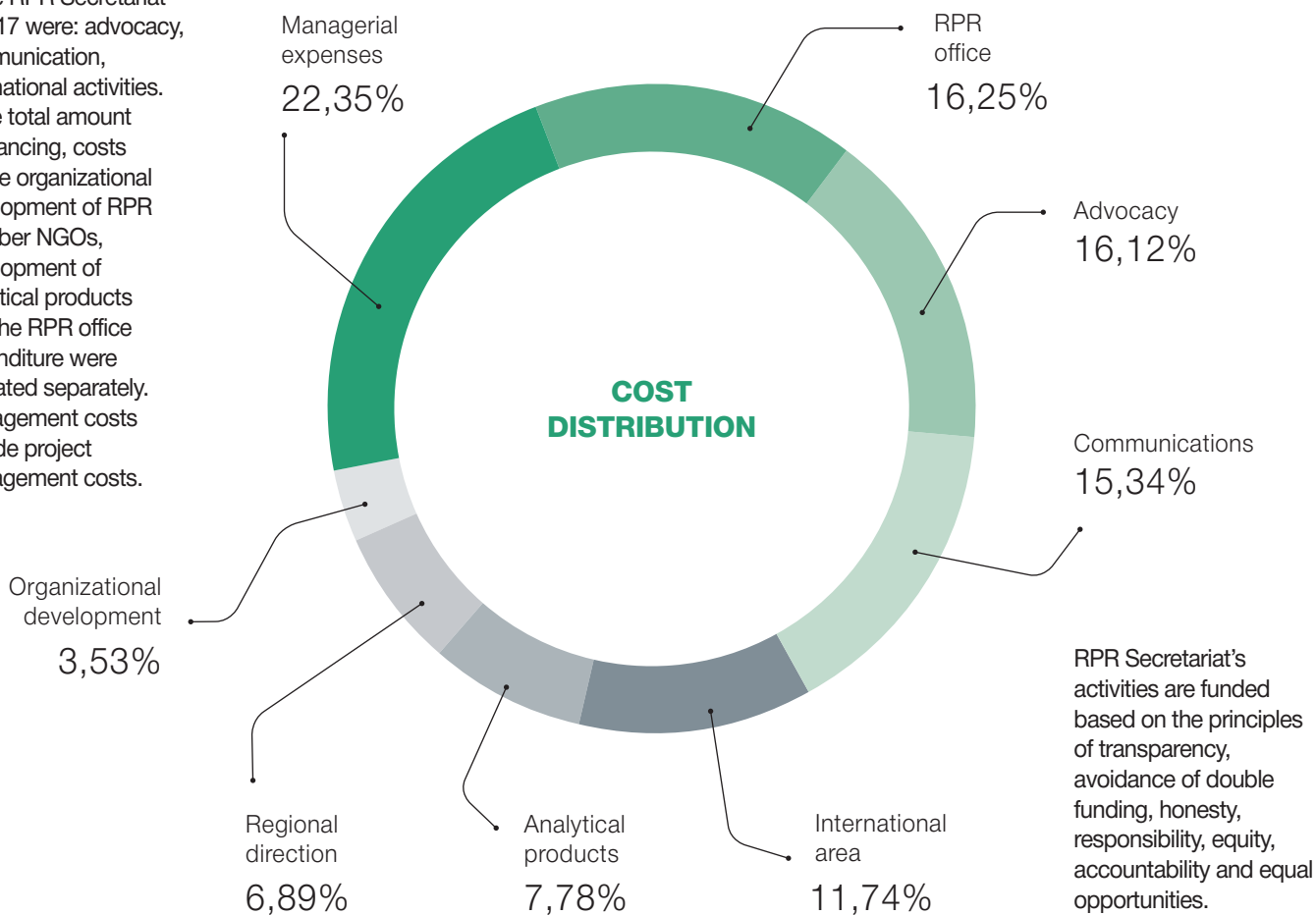
is a coalition that sets high standards not only for politicians but also for the civil society. RPR is working on the basis of principles of transparency and accountability to the public for the use of financial resources received in support of its activities.

During 2017, financial support was provided by: European Union (European Commission), Swedish International Development Agency (SIDA), Omidyar Network.



## THE MAIN ACTIVITIES

of the RPR Secretariat in 2017 were: advocacy, communication, international activities. In the total amount of financing, costs for the organizational development of RPR member NGOs, development of analytical products and the RPR office expenditure were indicated separately. Management costs include project management costs.





SUBGRANTS

In 2017, within the framework of the project «Strengthening the RPR Coalition», the Center for Democracy and Rule of Law announced and conducted 4 Subgrant Competitions for RPR member NGOs.



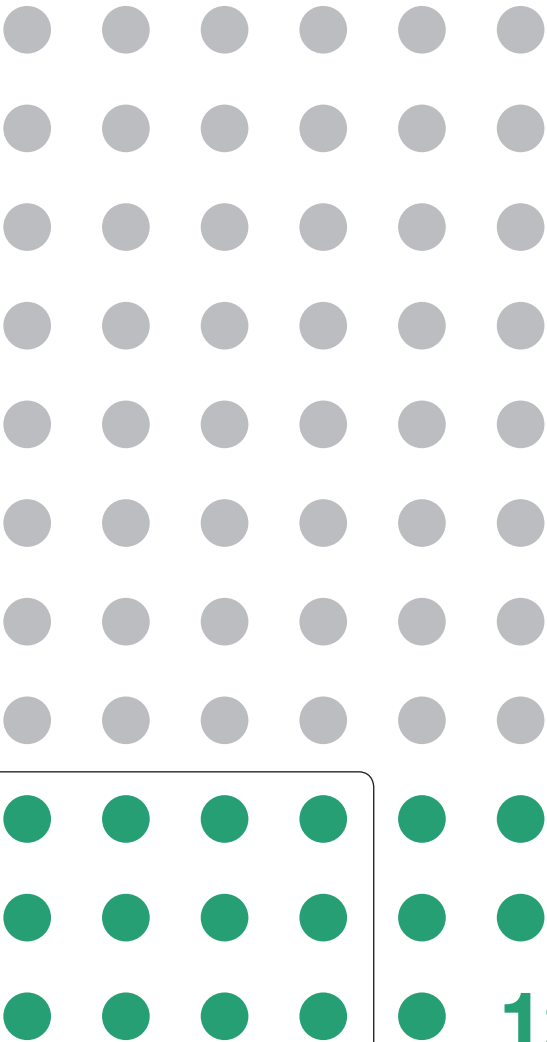
**Nataliia Yevchenko**  
manager of  
the project  
“Strengthening the  
RPR Coalition”



**Vanda Kozub**  
CEDEM financial  
manager



**Volodymyr  
Zhelizko**  
financial  
manager of the  
Centre UA



Applications  
received  
65

Projects  
supported  
17

121 556

EUR allocated for  
project financing

12 projects  
include a  
regional  
component

Supported projects contribute to the achievement of the key RPR priorities in the following areas of reforms: decentralization, anticorruption, national security, judicial reform, energy, electoral law, reform of law enforcement agencies.

During 2017, the largest organizational and financial support to the RPR Secretariat was provided by the following NGOs: Center for Democracy and Rule of Law (90%), Centre UA (10%).

Financial statements of these organizations are confirmed by an annual audit which guarantees the transparent use of funds received from donors.



\* The financial information presented shows the actual costs of supporting the activities of the RPR and the Secretariat, but does not include the funding of RPR member NGOs promoting individual reforms.

Anti-corruption Headquarters			Environment-People-Law	LEAD Office	
Association "Energy Efficient Cities of Ukraine"			Europe Without Barriers	Youth Nationalistic Congress	
Association on Energy Efficiency and Energy Saving			Life	National Ecological Centre of Ukraine	
Chamber of Tax Advisors			Election Law Institute	Civil Network OPORA	
Development and Security Association			Civil Society Institute	Partnership for Every Child	
Association for Community Self-organization Assistance			Institute for Economic Research and Policy Consulting	Patients of Ukraine	
Bureau of Ecologic Investigations			Institute for Euro-Atlantic Cooperation	PLAST – National Scouting Organization of Ukraine	
Wikimedia Ukraine			Institute of World Policy	Civil Control Platform	
Vostok-SOS			Regional Press Development Institute	Human Rights Platform	
All-Ukrainian Sustainable Development and Investments Agency			Institute of Social and Economic Transformation	Podolian Agency for Regional Development	
All-Ukrainian Association of Small and Medium Businesses "Fortress"			Anti-corruption Research and Education Centre (ACREC)	Charitable Foundation "Right to Protection"	
Network of Energy Innovations "Greencubator"			Internews Ukraine	Prometheus	
Civil Society Online			Coalition of Civic Organizations "For Sober Ukraine"	Together Against Corruption	
Detector Media			Congress of Cultural Activists	AgroReformsUA	
DiXi Group			Centre for Innovations Development at NaUKMA	Rodyna	
Initiative E+			Cultural Assembly	"No Bribery" Movement	
Centre for Political Studies and Analysis "EIDOS"			CrimeaSOS	Ukrainian Homeland Defence Support Movement	
Legal Hundred			Easy Business	Ukrainian Archaeologists Association	
				Union of Ukrainian Youth in Ukraine	
				Agency for Strategic Communications and Development "Joint Efforts"	





CCC  
Creative  
Center

Interns'  
League



Ukrainian  
Forum of  
Philanthropists

Anti-corruption  
Action Center



Ukrainian  
Insurance  
Federation

Center  
of Reform  
Support



Ukrainian  
Science  
Club

Centre UA



Ukrainian  
Center for  
Independent  
Political  
Research

CASE-Ukraine



Ukrainian Centre for  
European Policy

MAMA-86



Center for Economic  
Research and Forecasting  
"Financial Pulse"

Transparency  
International  
Ukraine



Ilko Kucheriv Democratic  
Initiatives Foundation



Forum  
"Health"



DEJURE  
Foundation



Center for Public  
Monitoring and  
Research



Center for  
Democracy and  
Rule of Law



Centre for Research  
of Liberation  
Movement



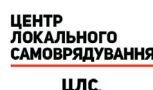
Center for  
Environmental  
Initiatives Ecoaction



Centre for  
Economic  
Strategy



Center for Innovative  
Education "Pro.Svit"



Center  
for Local Self-  
Governance



Centre of  
Policy and  
Legal Reform

NGOS-MEMBERS  
OF THE PRP

This publication was published with the support of the European Union within the framework of the project «Strengthening the RPR Coalition» which is implemented by the Center for Democracy and Rule of Law. Responsibility for the content of this publication lies entirely with the Center for Democracy and Rule of Law. The views expressed in this publication do not reflect the views of the European Union.



Review all annual RPR reports



Review annual reports of RPR NGOs-member



-  Kyiv,  
6, Olhynska St  
2nd floor, office 21
-  +38 067 401 20 48
-  [platforma.reform@gmail.com](mailto:platforma.reform@gmail.com)
-  [RPR.ORG.UA](http://RPR.ORG.UA)